

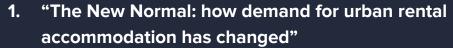
# RECHARGE







#### Agenda



- Work (Hubble)
- Live (Greystar)
- Stay (Aldar)

#### Case studies in flexible living

- District Living, Greystar (Austria)
- Cloud Living, Aldar (UAE)
- Coming soon... (Spain)
- 5 key takeaways for serviced apartment operators?



#### Work / Live / Stay







in partnership with







#### What is Lavanda?



Lavanda is an award-winning SaaS platform for **Multifamily**, **Student accommodation**, **Co-living** and **Serviced Apartment operators**.

Our technology optimises NOI by providing access to hospitality-led short, medium and long-term rental demand and automating operations.

- Launched 2015
- HQ in London, UK
- 40 employees
- Total of +\$17m raised from leading investors



## Trusted globally















































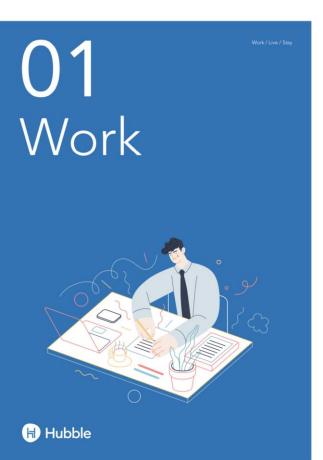






## About the white paper



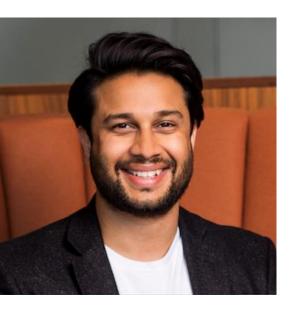






#### **Contributors**





**Tushar Agarwal**Founder & CEO, Hubble



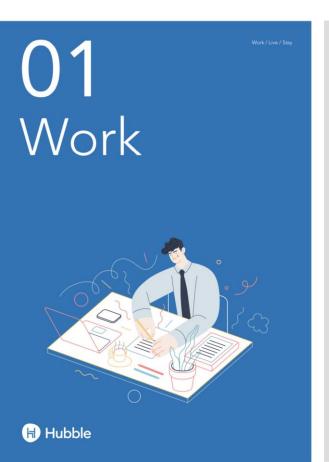
**Adina David**Head of Urban Living, Greystar



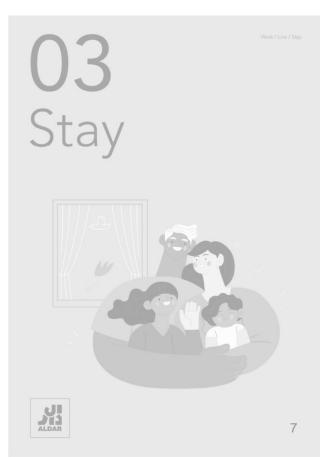
Maan Farid Al-Awlaqi Executive Director, Strategy & Transformation, Aldar Properties PJSC

#### Part 1: Work









## Key trends



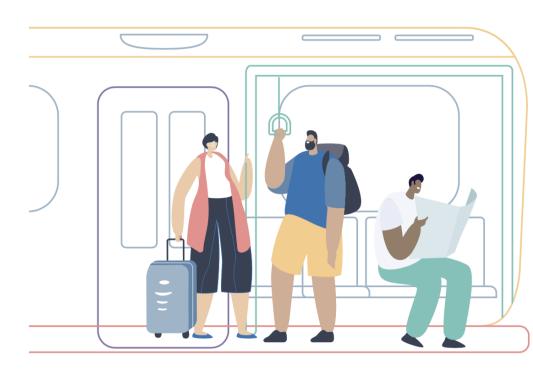
- Personalisation is coming to the workplace - the rise of the hybrid office.
- Companies are relying more heavily on on-demand workspaces.
- A company's workplace strategy is intrinsically linked with hiring and retaining talent.
- The future of work is defining the future of living.



## Takeaways



- Understand and cater to "work from anywhere"
- 2. Seek to accommodate an emerging class of commuter
- 3. Invest in the amenities that are actually valued by your community
- 4. Harness the growing value of mixed use buildings



#### Part 2: Live









#### **Trends**



#### Affordability

More innovative housing solutions are needed to address the rising cost of living.

#### Convenience

Tech-enabled convenience and automation are now core to the resident experience, and prerequisites to attracting new residents.

#### Mental health & wellbeing

Building genuine communities through purpose-built spaces and thoughtful programming can lead to true social impact for city dwellers.

#### Flexibility

Allowing residents to move freely and effortlessly between different but connected communities for variable lengths of stay is expected to be the next evolution in rental housing.



### Takeaways



#### 1. Placemaking is increasingly hard

Urban rental demand is more fragmented and transient than ever, making resident experience and community building a growing challenge for local authorities, developers and operators.

#### 1. Affordability is a key driver

Innovative solutions are needed to pioneer impactful customer experiences that address the fundamental challenges of affordability and management.



## Part 3: Stay









#### **Trends**

Growing demand for short & mid-term stays

- Renters expect a digital-first booking/rental experience
- Marketing and distribution is a huge and growing challenge
- Rise of subletting and homesharing
- Regulatory reform is happening...





## Case studies

#### District Living, Vienna, Austria



- 1 building
- 800 units
- 35% are serviced apartments focused on shot and medium term renting

#### **Business case**

- Mixed use allows asset to be more fungible and resilient
- Targets a mixed audience of long-term residential (multifamily), Student and Corporate travel.
  - Co-working space
  - Games room
  - Cafe / Sky lounge









## Cloud Living, Abu Dhabi, UAE

- 2 assets
- 2,000 units
- 1, 2 & 3 bedroom aparts
- Rent by the day, week, month or year

#### **Business case**

- A case study in flexible renting
- Pilot for the region's first ever regulatory framework for short-term renting
- Partnership with Aldar and DCTM
- Building the Cloud Living brand
- Targeting tech start-ups and remote workers









## Madrid, Spain

- 3 buildings
- 2,500 units
- Rent by the day, week, month or year

#### **Business case**

- A case study in flexible renting
- A blend of short/medium/long term tenures to be able to adapt and offer the best to the market
- Digital first resident experience
- Targets a mixed audience of long-term residential (multifamily), Student and Corporate travel.



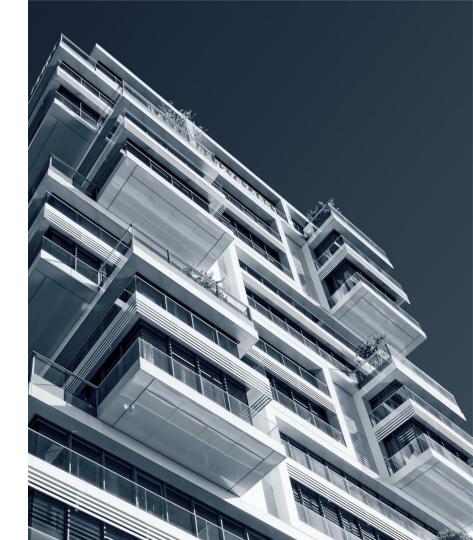




# What does all this mean for Serviced Apartments?

#### 1. Competition is increasing

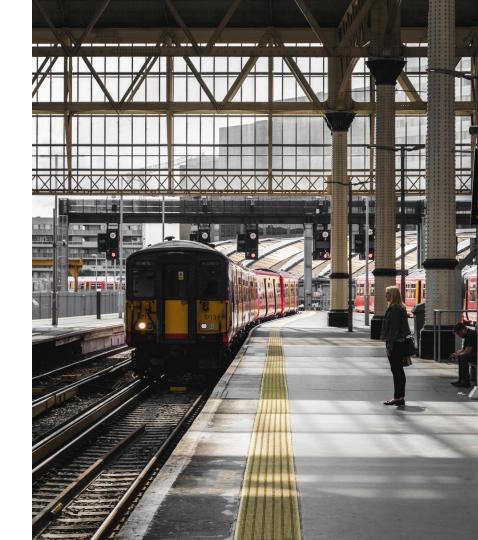
Multifamily / BTR is rapidly encroaching on the Serviced Apartment market, flooding the market with alternative accommodation options



#### 2. Growing demand for frequent short stays

People moving out of town and changing commuting habits mean people will be searching for convenient, affordable accommodation on a weekly/fortnightly/monthly basis.

Consider investing in a loyalty programme.



#### 3. Growing demand for extended stays

As travel returns post pandemic, people are expected to move/relocate and will want to live more flexibly.



# 4. Growing demand for meeting rooms and workspaces

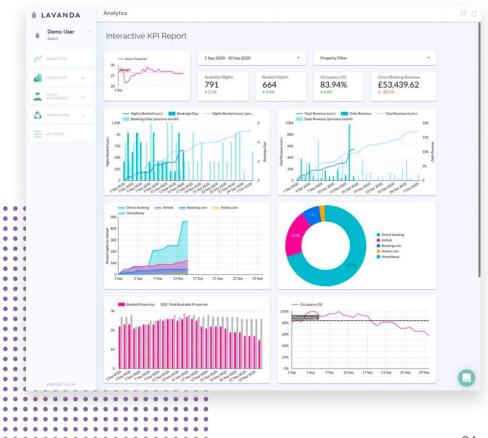
The rise of hybrid working means there are exciting opportunities for operators to amenities and monetise space more effectively.





## 5. Your distribution strategy is all important.

As demand for more flexible living and working explodes, optimising your distribution strategy is key to capitalising on the opportunity in the market and maximising NOI.







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Q & A?



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